



*Project Governance, planning and monitoring*

The Board noted that, in 2019, the Management Committee had been provided an update on Umoja on three occasions and that the Steering Committee met only on two occasions. Shortcomings continued to be noticed in the utilization of the project management tool. The Board noted that it was difficult to identify the spe



the components of direct and indirect costs including training and maintenance costs of the Total Cost of Ownership calculations.

### *Mainstreaming Plan*

The Board noted that the current scheduled date for the implementation of all UE2 projects is 31 December 2020 and is of the view that it is important for the mainstreaming plan to be finalized and presented along with the next progress report of the Secretary General. The Board continues to be of the view that the plan should incorporate provisions to cater to important requirements of continuous production support, continuous improvements in the enterprise resource planning solution, developing requisite capacity and skills to carry out these activities in the post-mainstreaming organizational units and support for Umoja stabilization for UE2 solutions. The mainstreaming planning process should also incorporate the aspect of bringing synergies with the already mainstreamed functions to implement a robust, nimble and effective post-mainstreamed Umoja support structure.

This concludes my introductory statement. I would be happy to provide any clarifications or additional information that the Committee may require.

Thank you.



**Peter Korn**

**Director of External Audit, Germany  
Chairman, Audit Operations Committee**